

Fort Worden Public Development Authority

Board of Directors



Fort Worden
— PORT TOWNSEND —
A HISTORIC GATHERING PLACE



Norm Tonina, Chairman

In addition to serving as Chairman of the Fort Worden Public Development Authority, Norm also serves on the Board of Directors for First Federal in Port Angeles, Washington and as an adjunct faculty member in Seattle Pacific University's graduate program in Industrial and Organizational Psychology. Norm mostly recently worked at Grameen Foundation, an NGO focused on enabling the poor to create a world without poverty, where he served as an Advisor to the CEO and Board of Directors (2012-16) and its Chief Human Resources Officer (2010-12), focused on driving strategic alignment, organizational effectiveness, and human resources re-engineering initiatives. Norm began his career at Digital Equipment Corporation in 1987 and joined Microsoft in 1993 as a finance manager for its Systems products, rising to become CFO of Microsoft's Platforms and Applications business. In 1999, he migrated to Human Resources, where he directed major strategic global HR initiatives, spending the majority of his time focused on culture, leadership, and talent strategies. Norm earned his BA in Business Administration from Northeastern University, a certificate in human resources from the University of Michigan, and an MA in Organizational Psychology from Antioch University.



Gee Heckscher, Vice Chairman

Gee Heckscher graduated in architecture from the University of Pennsylvania and spent 3.5 years as a Marine Corps officer. Gee worked as an architect for 13 years in Boston and Portland, ME. He spent 17 years doing preservation architecture in San Francisco, serving as construction project manager for many seismic upgrades and rehabilitations of historic structures in the Bay Area as well as new construction. In 1997, Gee returned to preservation architecture for West Coast projects including National Park Service structures and the seismic upgrade of Pasadena City Hall. In Port Townsend, Gee has been a member of the Port Townsend Historic Preservation Committee, the Port Townsend Planning Commission and the Jefferson County Historical Society. He is a founding board member of the Port Townsend School of Woodworking and Preservation Trades at Fort Worden, serves on the board of the Northwest Chapter of the Association for Preservation Technology and the Washington Trust for Historic Preservation.



Jeffery M. Jackson, Treasurer

Jeffery Jackson is a Managing Director of Thayer Ventures. Thayer Ventures is an early stage venture capital firm focused on startup technology firms serving the travel and hospitality industry. From 1998-2011, Jeff served as both as Chief Financial Officer and as EVP Corporate Development at Sabre Holdings — a \$3 billion travel technology company. Jeff managed the Sabre initial public offering, completed over 25 acquisitions and divestitures of over \$8 billion in value, served on the Board of Travelocity, managed the globalization of the Sabre organization, and sold the company to private equity firms, taking it private. Jeff spent 14 years with American Airlines, managed the legal separation of Sabre, Inc. from AA and left to become EVP and CFO of the stand-alone company in 1998. He serves on the board of Rent-A-Center (RCII). He has served on the board of Getty Images and the Woodall Rodgers Park Foundation, which funded and built a 5.2 acre deck park in downtown Dallas, and he was ex-officio member of the Carleton College Board of Trustees. Jeff is a graduate of Dartmouth College and has an MBA from the Northwestern's Kellogg Business School.



Jane Kilburn, Secretary

Jane Kilburn retired from the Port of Seattle in 2015 as Director of Tourism Development and Senior Communications Counsel. She previously served as Director, Public Affairs, at the Port of Seattle; Vice President of Communications for Premera Blue Cross; Vice President of Corporate Communications for Washington Energy Company; and Director of Communications for Puget Sound Energy. She is a founding board member of the Washington Tourism Alliance, a former board member for Visit Seattle and Centrum, and currently serves on the Board of Directors for the Port Townsend School of the Arts.



Cindy Finnie, Immediate Past Chairwoman

Cindy Finnie retired from Allstate Insurance after 38 years as an insurance executive, specializing in small business development, sales, marketing, human relations and financial management. She is co-owner and president of Rainshadow Properties, a hotel and property management company in business for 21 years. She was appointed by Governor Gregoire to ArtsWA, the State Arts Commission, serving 8 years of which 3 she was chair. She is a former board member for Centrum and the Jefferson County Community Foundation and currently serves on the City of Port Townsend Lodging Tax Advisory Committee. In 2012 she was elected to the board of First Federal Bank, based in Port Angeles, Wash.



Harold Andersen, Board Member

Harold Andersen is a practicing civil engineer with more than 40-years of experience, actively working in Port Townsend as a consultant. He recently completed a project with the Port of Port Townsend to help develop a 5-year Capital Facility Repair & Replacement Plan. From 1991 to 2012, Andersen owned Quadra Engineering, Inc; an eight employee firm in Sequim that provided general civil and structural engineering services for public and private sector clients. He was a 6-year member of the Sequim Planning Commission, a member of the Sequim Design Review Board and their Parks Committee. In Alaska, he was a consulting firm principal and prior to that an engineer for the State of Alaska Departments of Environmental Conservation and Fish & Game. He is a licensed professional engineer in Washington and California, active; and in Oregon and Alaska, inactive; and he is a life member of the American Society of Civil Engineers. He served with the US Army Corps of Engineers in Vietnam. In 1971, Andersen graduated with academic honors from California State Polytechnic University in Pomona.

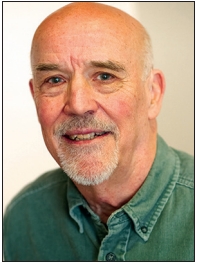


Bill Brown, Board Member

Bill Brown grew up in Yosemite National Park, where his father was a manager for the Park's private sector concessionaire. He is a retired construction manager with over 40 years' experience building complex commercial/industrial projects in the western U.S., Hawaii and Hong Kong. Many of the projects were co-managed joint ventures of contractors, or co-managed partnerships with private sector owners or government entities. Examples include project management on the Weyerhaeuser complex in Longview, WA; with the U.S. Navy at Pearl Harbor and with the Jockey Club in Hong Kong. In Port Townsend he is active with Sunrise Rotary. In Park City, Utah, he was a trustee of the local Historical Society, president of the Cemetery Association and trustee of the Water Reclamation District. He received an AB degree from Dartmouth and an MS degree in Civil Engineering from Stanford.

The Fort Worden Public Development Authority was created by the City of Port Townsend to develop a partnership with the Washington State Parks and Recreation Commission to fulfill Parks' designation of Fort Worden as a Lifelong Learning Center. FWPDA board members are appointed by the Port Townsend City Council. FWPDA members receive no compensation; all meetings and records are open to the public.

For more information visit: www.fortworden.org/about or write to: 200 Battery Way, Port Townsend, WA 98368



Herb Cook, Board Member

Herb Cook retired in 2006, after more than 30 years as a journalist and publisher in Ohio. After relocating to Washington he served for six years as Director of the Jefferson County Community Foundation, including three years as president. Previously, Cook served as Director, Jefferson Community School (2009-2013); he also serves as President of the Board of Managers, Olympic Peninsula Conservation Resources LLC, an affiliate of the North Olympic Land Trust. He is a veteran of the US Navy. Cook has been involved in the visioning and development processes for the Fort Worden Public Development Authority, serving as co-chair on the Marketing Committee and helping to develop the PDA's Strategic Marketing Plan.



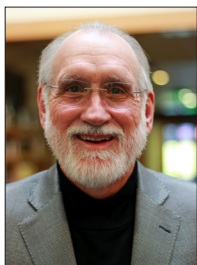
Lela Hilton, Board Member

Lela Hilton is National Director of the Clemente Course in the Humanities (Clemente) and the Founding Director of the Jefferson Clemente Course. Clemente brings college-level humanities courses to low-income students and received a 2014 National Humanities Medal from President and Mrs. Obama. She taught writing and literature at Edmonds Community College and has a background in adult education and environmental policy. Lela was the original program coordinator for the WSU Learning Center in Port Hadlock, WA. As a consultant she has worked as an evaluator, researcher, writer, fundraiser, grant-writer and program designer for diverse non-profits and organizations funded by the Ford Foundation, the National Endowment for the Humanities, the National Science Foundation and the State of Washington. She is a past recipient of the Humanities Washington Award. She has served on various boards, including the Boiler Room, Wild Olympic Salmon, and the Women's History and Culture Center.



Bill James, Board Member

Bill James retired after 18 years in field sales at Anheuser-Busch, Inc. His positions included District Manager, Division Administrator, Manager of Price Systems, and Business Development Manager. Following his MS degree at Colorado State University he started and was owner/manager of four small businesses in Steamboat Springs, CO where he lived for 16 years. Bill's final position there was GM and part owner of a wholesale beverage distributor. He served on the Steamboat Springs School Board and City of Steamboat Transportation Committee, of which he was chair. He is past president of the Port Townsend Rotary, serves on the boards of Olympic Community Action Programs and ECHHO, and works with several youth mentoring programs in the community.



Todd Hutton, Board Member

Dr. Todd Hutton retired as president of Utica College after 18 years, prior to which he served for eight years as vice president for academic administration at Willamette University. Todd received his undergraduate degree from Davidson College, his M.Ed. from the University of Florida, and his Ph.D. from Duke University. He has served on national boards for education, including the National Association of Independent Colleges and Universities and the Council of Independent Colleges (CIC), and was appointed to the Board of Trustees of New York's Commission on Independent Colleges and Universities and served the New York State Commissioner of Education's Advisory Council on Higher Education. He has served as a faculty member for CIC's New Presidents Program, as well as the Executive Leadership Academy and the Senior Leadership Academy of the American Academic Leadership Institute, and currently for the Executive Leadership Institute in Tennessee. In October 2007, he received an honorary doctorate from Dong-eui University in Pusan, Korea. In Port Townsend, Todd volunteers for Habitat for Humanity, the United Good Neighbors, and Friends of Fort Worden.